



Department for

**Infrastructure**

An Roinn

**Bonneagair**

Department for

**Infrastructure**

[www.infrastructure-ni.gov.uk](http://www.infrastructure-ni.gov.uk)

## **PART 2**

Minister's First Day Brief –  
February 2024

## **FUNCTIONAL BREAKDOWN**

*Enabling people today, building our tomorrow*

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## 1. DEPARTMENTAL ORGANISATION AND STRUCTURE

### Departmental Overview

The Department for Infrastructure (DfI) is a large and complex department, comprising around 3000 staff, most of whom are in customer facing roles or delivering core front line services.

Its responsibilities are wide-ranging and include:

- Responsibility for **planning policy, legislation and promoting good place-making**, including acting as the planning authority for regionally significant planning applications and overseeing the effectiveness of the two-tier planning process that came into effect in 2015.
- Policy and legislation for **water, reservoirs and sewerage** including discharging the Department's responsibilities, including as Shareholder, for oversight of NI Water.
- Responsibility for **rivers and drainage** policy and legislation and for supporting the work of the Drainage Council.
- The assessment and management of flood risk and lead Department responsibilities for the strategic co-ordination of the emergency response to flooding and other severe weather incidents.
- Almost all aspects of **transport policy** including public transport, promotion of active and sustainable travel, the development and implementation of a transport strategy and the provision, management and maintenance of all public roads.
- **Road safety and vehicle regulation** including through the licensing, testing and enforcement activities carried out by the **Driver and Vehicle Agency**.
- Oversight of the **NI Transport Holding Company (Translink)**.
- Delivery of a range of (often major) **transport-related projects** including the flagship A5 and A6 roads schemes and the Belfast Transport Hub.
- Responsibility for developing the recreational and navigational potential of specific **inland waterways** and oversight, along with the Department of Housing, Local Government and Heritage in Dublin, of Waterways Ireland, a North South Implementation Body.
- Some responsibilities for policy development and regulatory oversight of the activities of our **Trust Ports** and some limited responsibilities in relation to **Airports** (maritime and aviation policy is however reserved).
- Management and development of the **Crumlin Road Gaol** and management of the **St Lucia Barracks** in Omagh.

- Oversight, along with the Department of the Taoiseach in Dublin, of progress in delivering the **Fresh Start** infrastructure commitments.
- The Department is responsible for £37.5bn of Assets (as of March 2023), which includes the Road Network at £36bn, and flood risk management infrastructure which aims to alleviate the risk of flooding from rivers and the sea valued at nearly £1bn.

In addition, the Department has a role in the development and delivery of a number of infrastructure related projects, contained within the **City and Growth Deals** and has a role along with other NI departments in ensuring the implementation of appropriate governance arrangements.

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## **Permanent Secretary**

Your principal adviser is **Denis McMahon**. Denis is the Permanent Secretary of the Department of Infrastructure and its Accounting Officer. He is responsible for the day to day management of the Department and oversight of its agencies and arm's length bodies. The Permanent Secretary works to ensure that the Department is able to deliver your objectives. As Accounting Officer Denis is personally responsible for ensuring that public money is being spent and accounted for properly in line with Managing Public Money NI (MPMNI).

While Permanent Secretaries work under the direction and control of their Minister, they are also personally answerable to the Public Accounts Committee of the Assembly on their responsibilities as Accounting Officers.

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## **Departmental Groups**

The Department is organised administratively into three Groups, each headed by a Deputy Secretary.

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## **Water & Departmental Delivery**

Headed by **Declan McGeown** (Deputy Secretary)

This group has responsibility for NI Water (delivery plan and oversight), Departmental Flood Risk Management, Living With Water Programme, Capital Programme, Power of Water Decarbonisation Projects, DfI Strategic Plan and Business Plan, Financial Performance, Budget, Communications, Resource Management, and the DfI Legislative Programme including EU Exit Data and Learning Programme. The group also oversees the Minister's Office and Assembly Business and delivers

digital services, statistics, and research and information management in support of business areas across the Department and provides facilities management for Clarence Court.

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## **Climate, Planning & Public Transport**

Headed by **Julie Thompson** (Deputy Secretary)

This group brings together functions that integrate infrastructure and spatial planning to shape the region and support growth. Key responsibilities include the Department's response to climate change, public transport policy; sponsorship of Translink, community transport; planning policy and legislation; safe and accessible travel; the Regional Development Strategy; regionally significant planning applications; operation of the Strangford ferry and management of the Rathlin ferry contract. Julie is also responsible for the oversight of the Driver and Vehicle Agency (DVA).

Day to day responsibility for the management and operation of the DVA sits with the Chief Executive (**Jeremy Logan**). In addition, the Chief Executive has been appointed by the Department of Finance as Agency Accounting Officer with responsibilities set out in their letter of appointment and an Agency Framework Document.

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## **Transport & Road Asset Management**

Headed by **Colin Woods** (Deputy Secretary)

This group delivers many operational aspects of the Department's responsibilities as the Roads Authority for Northern Ireland. The Group is responsible for the day-to-day management, maintenance and development of the road network asset which accounts for the vast majority of its staff and budget. This includes all road maintenance activities, road network safety and efficiency improvements, the facilitation of utilities' work on the network, the inspection and adoption of Private Streets, the Department's statutory planning consultee role on roads matters, Active Travel policy and infrastructure and the development and construction of strategic road improvement (major capital) projects.

Key responsibilities also include the Transport Strategy for Northern Ireland and transport policy including for the decarbonisation of transport, ports policy, electric vehicle policy, parking policy and enforcement, transport modelling and the production of Transport plans to support Councils Local Development Plans.

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## Arm's Length Bodies

The Department is responsible and accountable for the work of four 'Arm's Length Bodies' (ALBs) and has a stewardship responsibility for Ports and Airports.

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### NI Water

NI Water is both a Government Owned Company (GOCO) and an executive non-departmental public body (NDPB). It is the statutory water and sewerage undertaker operating at arm's length from central government. NI Water abstracts, treats and distributes around 596 million litres of drinking water every day to over 900,000 households and businesses using a supply chain of 23 treatment works, 366 service reservoirs and around 27,000 km of water mains. It also collects and treats 368 million litres of wastewater every day from over 736,000 households and businesses. This involves the maintenance and operation of 1,029 waste treatment works, 66 sludge management centres, 1300 pumping stations and the maintenance of 16,000 km of sewers.

You are responsible for overall policy and legislation and the Department sets strategic objectives through Social and Environmental guidance for water and sewerage services. The actual delivery of water and sewerage services is, however, the responsibility of the Company, subject to regulatory oversight by the Utility Regulator (UR) and environmental regulators.

The Department monitors NI Water's business performance and engages with the Company Board, Chair and Executive Team on strategic and shareholder matters including making loans for investment and agreeing the Company's annual budget and operating plan. The Department currently pays NI Water a subsidy in lieu of domestic charging. The subsidy payment also contains elements of what is, in effect, a part subsidy for the non-domestic sector. The subsidy requirement for 2023/24 is £398.8m.

The UR has determined, through a price control process (known as PC21), the outputs and tariffs for NI Water during the six-year period from April 2021 to March 2027. This will require revenue of £2.7bn over the PC21 period. The price control protects the interest of Northern Ireland consumers by challenging NI Water to deliver high quality, value for money water and sewerage services.

You are also responsible for making non-executive appointments to the Board of NI Water. The Chair post is currently held by Len O'Hagan and the Chief Executive (and Accounting Officer) is Dr Sara Venning. The Chair's term expires on 31 March 24, and a single competition to appoint a new

Chair and one non-executive Director, whose term is also expiring, was launched on 14 December 2023. The other 4 non-executive Directors were reappointed for a second 4-year term on 6 December 2023.

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### **Northern Ireland Transport Holding Company (NITHC)**

NITHC is a public corporation and the parent company of the publicly owned bus and rail companies in the region. These companies, Northern Ireland Railways, Ulsterbus and Citybus (trading as Metro) operate under the brand name of Translink. NITHC's statutory duties are to manage public transport properties and to oversee the activities of Translink which, prior to COVID, delivered some 80 million passenger journeys by bus and rail per annum.

You are responsible for appointing the Chair and members of the NITHC Board. The Board consists of a Chair, five non-executive directors and three executive directors. There is one current non-executive director vacancy, two of the non-executive directors hold their positions up to 30 September 2024, with the remaining three non-executive directors in post to 2026, all subject to satisfactory performance. The Chair is Dr Michael Wardlow. The Group Chief Executive (and Accounting Officer) is Chris Conway.

Information on the financial issues that Translink faces is outlined within Part 2.

The Department is also responsible for setting specific targets for NITHC and monitoring the extent to which these targets are achieved as well as being responsible for ensuring that appropriate financial and management controls are in place and that compliance with those controls is effectively monitored.

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### **Drainage Council for Northern Ireland**

The Drainage Council is an advisory NDPB which has a statutory duty to ensure uniformity of treatment of drainage throughout Northern Ireland and to scrutinise associated environmental impact assessments. It is the Drainage Council's responsibility to decide which watercourses and sea defences should be maintained by the Department at public expense. It also carries out a general scrutiny role on the drainage functions of the Department.

The Drainage Council was reconstituted in 2021 with the terms of appointment running until 31 December 2024 for local government members and until 30 June 2025 for specialist representatives. Two representatives from DfI were also appointed as members, one with Planning

experience and the other with drainage skills. Subsequent to the outcome of the May 2023 local Council election, there is also a need to fill 6 local Councillor vacancies. There is also one specialist role vacancy for Industry and one ex-officio vacancy from the Department required to be appointed by a Minister.

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## **Waterways Ireland**

Waterways Ireland is a North South Implementation Body. It is co-sponsored by the Department for Infrastructure and by the Department of Housing, Local Government and Heritage in Ireland. It is responsible for the management, maintenance, development and restoration of navigable waterways throughout the island of Ireland for recreational purposes. The waterways under its remit are the: Barrow Navigation; Lower Bann Navigation; Royal Canal; Erne System; Shannon-Erne Waterway; Grand Canal; and Shannon Navigation.

The North/South Ministerial Council takes the form of meetings between ministers from both Ireland and Northern Ireland. The Council sets the policy direction for the six North/South Implementation Bodies and Tourism Ireland CLG.

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## **Trust Ports**

The Department is responsible for ports policy and the legislative framework within which ports operate in Northern Ireland. There are five commercial ports in Northern Ireland – four Public Trust Ports (Belfast, Foyle, Warrenpoint and Coleraine) and one in private ownership (Larne).

Public Trust Ports are autonomous, self-financing statutory bodies whose constitutions are set out in legislation. They operate on a commercial basis with the profit generated by their activities re-invested to improve their facilities. You appoint the Chair and members to the boards of the Trust Ports at Belfast, Foyle and Warrenpoint.

The Department is also responsible for providing grants and loans to Harbour authorities under the Harbours Act 1970. Trust Ports are currently classified by the Office for National Statistics as public corporations. Accordingly, all borrowings whether from Government or commercial lenders counts as public sector debt. These borrowings count against the Department's Delegated Expenditure Limit.

NI ports play a crucial role in the local economy, handling the vast majority of external trade for the North. The estimated total tonnage through NI ports in 2022 was 27.9 million tonnes. They serve as

vital global gateways, not only for trade between Ireland and Britain, mainland Europe and elsewhere across the world, but for passenger and tourist traffic as well, with over 2.5 million passengers passing through NI ports. In 2022 a total of 583,331 non-freight vehicles passed through Northern Ireland ports.

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## **Airports**

Whilst aviation is primarily a reserved matter, the Department does have powers, as set out in the Airports (NI) Order 1994, to direct airports in certain matters regarding the control of noise at airports and the provision of grants towards the cost of soundproofing buildings. Other powers under the 1994 Order include the making of Control Over Land Orders (to ensure the safe operation of Airports), the making of byelaws, providing for consultative committees and airport constabularies, and providing grants to assist capital expenditure.

The Department also has certain powers in relation to a 'special share' it holds in respect of Belfast International Airport.

## 2. WATER AND DEPARTMENTAL DELIVERY GROUP

This section sets out the main functions of the Water and Departmental Delivery Group.

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### Finance

**Susan Anderson**, Director

This Directorate has responsibility for Departmental finance including planning and management of the Department's budget and preparation of the Departmental Resource Accounts and DVA Annual Accounts. Finance also provides guidance on economic appraisals, financial governance and procurement policies. It supports and maintains financial systems for the Departmental elements of the Account NI system, provides compliance and assurance checks and carries out a financial/budget management support function across the Department. The Directorate is also responsible for the departmental sponsorship of Waterways Ireland, a North South body.

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### Strategic Communications, Public Affairs & Engagement

**Karen Fullerton**, Director

Karen is responsible for setting the strategic direction of communications for the department with a view to increasing awareness of DfI's delivery of essential services and highlighting the importance of the work we do in the public, political and societal narrative.

Karen's Directorate includes the Communications Team comprising of Press Office, Internal Communications, Website Management and Graphic Design Team and Road Safety Promotion Team.

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### Governance, EU, Facilities & Ministerial Support (GEUFMS)

**Donal Moran**, Director

Donal is responsible for your Private Office and Assembly Business Unit.

GEUFMS Directorate is also responsible for the following functions: Corporate Governance and Emergency Planning, EU Policy & EU Exit legislation, EU Funding Programmes, Retained EU Law (REUL), the Covid-19 Inquiry, the Raising a Concern Policy Framework, and Facilities Management in Clarence Court.

The Division is responsible for the co-ordination of the Department's input in respect of EU Future Relations issues and the implementation of international agreements with the EU and carries out the Accountable Department role in respect of the Sustainable Transport elements of the INTERREG VA and PEACE PLUS EU funding programmes.

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## **Water & Drainage Policy**

**Alison Clydesdale**, Director

This Directorate has responsibility for developing policies and legislation to protect and improve the operation of the water and sewerage network, drainage, flood storage, reservoirs and coastal management. The Directorate acts as shareholder for NI Water and pays out the subsidy in lieu of domestic water charges. It also has responsibility for the implementation of the Water Environment (Floods Directive) Regulations (NI) 2009 which provide the powers to develop flood risk management plans on a six yearly cycle in partnership with other parts of government to develop an integrated approach to managing flood risk. The Directorate leads the delivery of the Executive's *Sustainable Water - A Long Term Water Strategy* which encourages a sustainable and integrated approach to managing water which promotes economic growth without compromising the environment or increasing flood risk.

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## **Rivers**

**Jonathan McKee**, Director of Rivers – Development

**Gary Quinn**, Director of Rivers – Operations

The Department is the statutory drainage authority for Northern Ireland with both Directorates delivering day-to-day operational functions and fulfilling a key role in the implementation of the Water Environment (Floods Directive) Regulations (NI) 2009 which provides the strategic framework for taking forward Flood Risk Management. DfI, Rivers Headquarters is located at Loughry Campus in Cookstown, with regional offices in Omagh and Lisburn and sub-regional offices at Coleraine, Craigavon and Ballinamallard, outside Enniskillen.

Rivers Development Directorate is responsible for the development of flood alleviation projects, asset management, flood mapping, modelling and providing flood risk advice to Planning Authorities. Rivers Operations Directorate undertakes the day-to-day maintenance of flood risk management infrastructure and provides secretariat and administrative support to the Drainage Council for Northern Ireland.

The Department is the Lead Government Department for the strategic coordination of severe weather emergencies. As part of our responsibilities in this area, Rivers Operations Directorate provides expert guidance and information to other organisations, Councils and Departments who are involved in the emergency response to flooding. Rivers also has a key leadership role in the multi-agency Regional Community Resilience Group (RCRG). This Group supports, in a prioritised manner, communities who are vulnerable to the effects of severe weather. This enables them to be more resilient to the effects of severe weather emergencies. Presently we engage with nearly 40 communities.

Rivers Operations Directorate will also be responsible for administering the Reservoirs (Northern Ireland) Act 2015 if this legislation is fully commenced.

Both Rivers Directorates are key partners in the interdepartmental Living With Water Programme (LWWP), providing flood risk management expertise whilst working collaboratively with many partners from across central and local government to develop and deliver future integrated and sustainable drainage solutions for Belfast and other parts of Northern Ireland.

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## **Living With Water & Power of Water**

**Simon Richardson**, Director

The *Living With Water Programme* is coordinating work across a number of departments and local government to address the future drainage needs of Belfast and other parts of Northern Ireland.

In November 2021 the Department published *Living with Water in Belfast - An integrated Plan for Drainage and Wastewater Management in Belfast*, which aims to help protect against flood risk, enhance the environment and support economic growth by providing increased drainage and wastewater treatment capacity. The Plan requires a number of stakeholders to work in a more integrated way to find more cost-effective and sustainable solutions to the growing drainage problems in Belfast. The published plan identified that £1.4billion would be required over the next 12 years to address the increasing flood risk in the city, to ensure that the waters of Belfast Lough meet EU environmental standards and to support the continued economic growth of Belfast.

In June 2021 the Department announced that a Strategic Drainage Infrastructure Plan (SDIP) for Derry/Londonderry would be developed, similar to the Belfast Plan. Work is underway to develop this plan, and it is expected that a draft will be issued for public consultation in spring 2024 with the final plan being published in late 2024 or early 2025.

NI Water's 'Power of Water' report provides an ambitious proposal in terms of the role NI Water could play as a catalyst for decarbonising our energy supply. The Department has assisted NI Water in the first steps in that journey, for example by supporting the installation of solar farms, and through the early adoption of electrolysis.

The department is working collaboratively with DoF, DfE, and DAERA to progress initiatives that will assist in reducing NI Water's dependency on fossil fuel energy sources and help reach net carbon zero goals.

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## **Corporate Strategy & Performance**

**Kiera Lloyd**, Director

The Directorate has responsibility for shaping and articulating DfI's corporate ambitions and its business planning process, the Digital Strategy and policy on Water Charging.

The Directorate also delivers a range of corporate functions: Corporate Strategy and Impact; Performance and Reporting; Equality; Public Appointments; Honours; Workforce Planning (including management of the Resource Management Team (RMT) process); the Departmental Board's Digital Dashboard; ICT operational support across the Department; Information Management including FoI and UKGDPR; and Statistics & Research.

### 3. CLIMATE, PLANNING AND PUBLIC TRANSPORT

This section sets out the main functions of the Planning, Climate Change, Safety and Transport Policy Group.

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#### **Safe & Accessible Travel**

**Chris Hughes**, Director

Safe & Accessible Travel Directorate is responsible for: co-ordination of the response to the road safety problem in Northern Ireland; delivering the objectives of the draft Road Safety Strategy 2030; implementing actions and behaviours which road users can take to reduce and prevent deaths and serious injuries on our roads; and the development of policy on driving, vehicles, taxis, buses and freight. The Directorate also has responsibility for the licensing and regulation of goods vehicles operators as well as the regulation of the bus & coach and taxi industries.

Finally, the division is responsible for railway safety and technical standards, including regulatory compliance and enforcement of operational rail safety.

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#### **Public Transport Operations**

**Judith Andrews**, Director

The Public transport Operations Directorate is responsible for the sponsorship of NITHC including the provision of revenue and capital grants to enable Translink to maintain and improve public transport in line with the Public Service Agreement. This Directorate administers the commercial bus service permit system and leads on the delivery of grant funding for specialist transport to reduce rural and social isolation and the concessionary fares scheme.

The Directorate also holds the role of sponsor to the Inclusive Mobility and Transport Advisory Committee (Imtac), which is grant funded by the Department. Finally, the directorate manages the Rathlin Island Ferry contract and the operation of the Strangford Lough Ferry service which operates between Strangford and Portaferry including the harbour areas and infrastructure associated with this operation.

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## **Public Transport Policy & Climate Response**

**Jackie Robinson**, Director

Public Transport Policy is responsible for development of policy in relation to public transport in Northern Ireland and works closely with Public Transport Operations. It aims to ensure that our public transport network is a sustainable, efficient, attractive, inclusive and safe service that facilitates healthy and sustainable travel choices over unnecessary private car travel.

The Division is also responsible for community transport policy and is currently undertaking a phased review of community transport, with the first phase focusing on an evaluation of the Dial-a-Lift and Disability Action Transport Schemes. Phase Two of the Review is a more forward looking strategic piece of work on the role community transport should play in the wider transport system, with particular consideration being given to alignment with the new Transport Strategy currently being developed.

A Community Transport Cross-Departmental Working Group chaired by DfI and including DAERA and DoH also forms part of the community transport policy work. The Division also contributes to wider policy development in relation to Transport and feeds into consideration of the Transport Strategy and the public transport elements of the Climate Action Plan. The Division is also looking at policy in relation to concessionary fares as well as working with colleagues in the Department of Transport, Dublin, on the All-Island Strategic Rail Review.

This Division also has responsibility for the leadership and coordination of DfI Climate Response - all Decarbonisation Plans and Climate Mitigations, DfI's input to the Climate Action Plan (and related comms and stakeholder management) and ensuring development and implementation of Climate Change Strategies into every day working practice of the Department's various Business Areas.

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## **Regional Planning Policy & Casework**

**Alistair Beggs**, Chief Planner and Director

The Directorate is responsible for the Regional Development Strategy 2035 (RDS) and the Strategic Planning Policy Statement for Northern Ireland (SPPS) and leads in developing future regional planning policy and advice to support and improve the framework of the two-tier regional planning system.

It has overall responsibility for processing planning applications deemed to be of 'regional significance' or those which may be 'called in' from local councils for Ministerial decision. Where cases warrant an independent public inquiry or hearing before the Planning Appeals Commission (or other appointed body), the final decision will rest with the Minister following consideration of the PAC report and recommendations.

The Directorate also has responsibility for Plan Oversight in relation to the new local development plan (LDP) system which commenced in April 2015 along with the transfer of planning to Councils. In addition, it has responsibility for the development of the Crumlin Road Gaol, Belfast and management of St Lucia, former military barracks, Omagh.

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## **Regional Planning Governance & Legislation**

**Kathryn McFerran**, Acting Director

Regional Planning Governance & Legislation Directorate has responsibility for developing legislation to support and improve the framework of the two-tier regional planning system. It has a strategic oversight role in the system which includes monitoring the operation and performance of council's planning functions in order to secure regional objectives and safeguard against systemic risks. This includes the assessment of statutory notifications for potentially 'calling in' planning applications from councils.

The Directorate also leads the Department's Planning Improvement Work Programme (which is part of a developing joint programme with Councils and key stakeholders to improve the efficiency and effectiveness of the planning system) which focuses on key areas including legislation, performance, community engagement, development management and Local Development Plans.

This Directorate also led on the implementation of the Planning Portal, which went live on the 5 December 2022. Work is concluding with all partners to finalise DfI's role and successfully transfer this project to the ICF (Intelligent Client Function – Belfast City Council). Lead responsibility for implementation of the Executive's Rathlin Island Policy also sits with this Directorate.

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## **Driver & Vehicle Agency (DVA)**

**Jeremy Logan**, Chief Executive

DVA is an Executive Agency of the Department and operates on a trading fund basis. Its key operational responsibilities include: the delivery of driver and vehicle testing; driver licensing; driving

and riding instructor registration; passenger transport licensing and regulation; compliance audits and enforcement of licensing, roadworthiness and other legal requirements for goods and passenger carrying operators and their vehicles.

The Agency currently operates from a number of locations across Northern Ireland, including three main administrative centres - two in Belfast and one in Coleraine; 15 driver and vehicle testing centres; two stand-alone centres for driving tests; six theory test centres; and nine weighbridges.

## 4. TRANSPORT AND ROAD ASSET MANAGEMENT

This section sets out the main functions of Transport and Road Asset Management Group.

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### Transport Planning & Policy

**Sian Kerr**, Director

Transport Planning and Policy Directorate is responsible for: transport strategy and policy, transport modelling and planning, transport decarbonisation, gateways (ports and airports) strategy and policy, Blue Badge scheme and parking enforcement.

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### Road Asset Maintenance

**Colin Sykes**, Director

Road Asset Maintenance is responsible for the day-to-day maintenance of the road network. Based in four Divisional offices in Belfast, Coleraine, Craigavon and Omagh as well as in Clarence Court. Its functional responsibilities are:

- maintenance of the public road network;
- management of emergency incident response on the road network and the delivery of a Winter Service programme;
- management of the two Design Build Finance & Operate (DBFO) contracts;
- management of Streetworks and the work of utility companies on the road network;
- management of the TRAM digital development programme;
- management of the internal operations & maintenance contractor;
- providing the point of contact for road users and elected representatives through 17 local section offices; and four Divisional offices; and
- management of roads related Public and Employer's Liability claims.

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### Road Asset Development

**Liam McEvoy**, Director

Road Asset Development is responsible for the management of the road network. Its functional responsibilities are:

- management of the telematics and street lighting systems;

- improvement of the network by delivering road improvement schemes and local transport and safety measures; and
- management of the roads related input to planning applications and the adoption of private streets.

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## Road Engineering

**David Porter**, Director

The Road Engineering Directorate is responsible for the development our Civil Engineering P&T staff, roads related engineering policies and design standards & approvals and the management of the internal engineering consultant. This Directorate is responsible for the administration of the TRAM Group Health and Safety Management System and carries out some H&S duties for the wider Department.

The Directorate is also responsible for the Centre of Procurement Expertise (CoPE) and procures the vast majority of roads construction, maintenance and non-construction contracts / frameworks used in the delivery of the group's functions. This part of the directorate also works closely with CPD in the development of NI Procurement Policy.

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## A5 WTC & Active Travel

**Colin Hutchinson**, Director

Colin is responsible for the delivery of the A5 WTC Flagship Project, dualling 85km of the network, and will be concluding the mediation process on the A6 Dungiven to Drumahoe dual carriageway scheme.

The Active Travel team is responsible for policy development and delivery of works programmes that makes it easier for people to walk, wheel and cycle for many of their shorter everyday journeys. This includes the delivery of the Belfast Cycling Network Delivery Plan. The team is also developing an Active Travel Delivery Plan for Northern Ireland, including a full update of the Department's design guidance in this area. These plans will support the delivery of the Climate Change Act (Northern Ireland) 2022 statutory requirement on the Department to spend a minimum of 10% of the overall transport budgets on active travel.

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## Major Projects

**Jonathan Saulters**, Director

DfI Major Projects is responsible for the delivery of the Strategic Road Improvement schemes. The Directorate includes the delivery of City and Growth deal infrastructure projects on behalf of the deal teams including Belfast Rapid Transit (BRT2), the Lagan Cycle and Pedestrian Bridge and Newry Southern Relief Road within the Belfast Region City Deal and Enniskillen Southern Bypass and Cookstown Eastern Distributor within the Mid-South West (MSW) Growth Deal.





Jonathan is responsible for the Departments Portfolio, Programme and Project Office (P3O). The role of the P3O is to provide support for governance, oversight and transparency of reporting on DfI's portfolio, programme and project delivery.

# ANNEX A - SENIOR STAFF STRUCTURE



## DfI Senior Management Team

DfI Permanent Secretary - Denis McMahon

 Climate, Planning & Public Transport		 Transport & Road Asset Management		 Water & Departmental Delivery		 People Development	
<b>Deputy Secretary</b> Julie Thompson		<b>Deputy Secretary</b> Colin Woods		<b>Deputy Secretary</b> Declan McGeown			
Regional Planning Governance, Legislation Kathryn McFerran (Acting)		Major Projects Jonathan Saulters		Finance Susan Anderson	Water & Drainage Policy Alison Clydesdale		Patricia McIntyre
Regional Planning Policy & Casework Alistair Beggs		Road Engineering, Services & Procurement David Porter		Governance, EU & Facilities Management, Private Office Donal Moran	Living With Water & Power of Water Simon Richardson		
DVA Jeremy Logan		Road Asset Development Liam McEvoy		Corporate Strategy & Performance Kiera Lloyd	Rivers Operations Gary Quinn		
Safe & Accessible Travel Chris Hughes		Road Asset Maintenance Colin Sykes		Communications, Public Affairs & Engagement Karen Fullerton	Rivers Development Jonathan McKee		
Public Transport Operations Judith Andrews		Transport Planning & Policy Sian Kerr					
Public Transport Policy & Climate Change Jackie Robinson		Active Travel Colin Hutchinson					

## ANNEX B – SENIOR STAFF CONTACT DETAILS

Business Area	Name	Contact Number	Email Address	Deputies
Water and Departmental Delivery	Declan McGeown			
Transport and Road Asset Management	Colin Woods			
Planning, Safety and Transport Policy Group	Julie Thompson			
Driver & Vehicle Agency	Jeremy Logan			
Finance	Susan Anderson			
Corporate Strategy and Performance	Kiera Lloyd			
Water & Drainage Policy	Alison Clydesdale			
Rivers - Development	Jonathan McKee			
Rivers - Operations	Gary Quinn			
Living with Water & Power of Water	Simon Richardson			
Governance, EU, Facilities & Ministerial Support	Donal Moran			
Communications, Public Affairs & Engagement	Karen Fullerton			
Transport Planning and Policy	Sian Kerr			
Road Asset Maintenance	Colin Sykes			
Road Asset Development	Liam McEvoy			
Road Engineering	David Porter			
DfI Active Travel	Colin Hutchinson			
DFI Major Projects	Jonathan Saulters			

Business Area	Name	Contact Number	Email Address	Deputies
Regional Planning Policy & Casework	Alistair Beggs			
Regional Planning Governance & Legislation	Kathryn McFerran			
Safe & Accessible Travel	Chris Hughes			
Public Transport Policy/Climate	Jackie Robinson			
Public Transport Operations	Judith Andrews			